

# COVID DID WHAT?

HOW THE MARKET REALLY PERFORMED IN 2020.

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**EPSILON**

# WHAT OUR SESSION COVERS

## **The Impact of COVID on Mail Trends**

- Amy Bobrick

## **Online Benchmarking Findings**

- Deb Ashmore

## **Net New Donors During COVID**

- Katie Valvo

# 2020 Q1/Q2 EVENTS IMPACTING GIVING

President  
Impeached

Stimulus Checks  
Distributed

February 2020

April 2020

January 2020

Australian  
Bushfires

March 2020

COVID 19  
Shutdowns and  
Quarantines  
CARES Act Passage

May/June 2020

#GivingTuesday  
Now  
Racial Justice  
Protests

# 2020 Q3/Q4 EVENTS IMPACTING GIVING



# **THE IMPACT OF COVID ON MAIL TRENDS**

# MAIL VOLUME BENCHMARKING

## Total Nonprofit Organizations\*

135

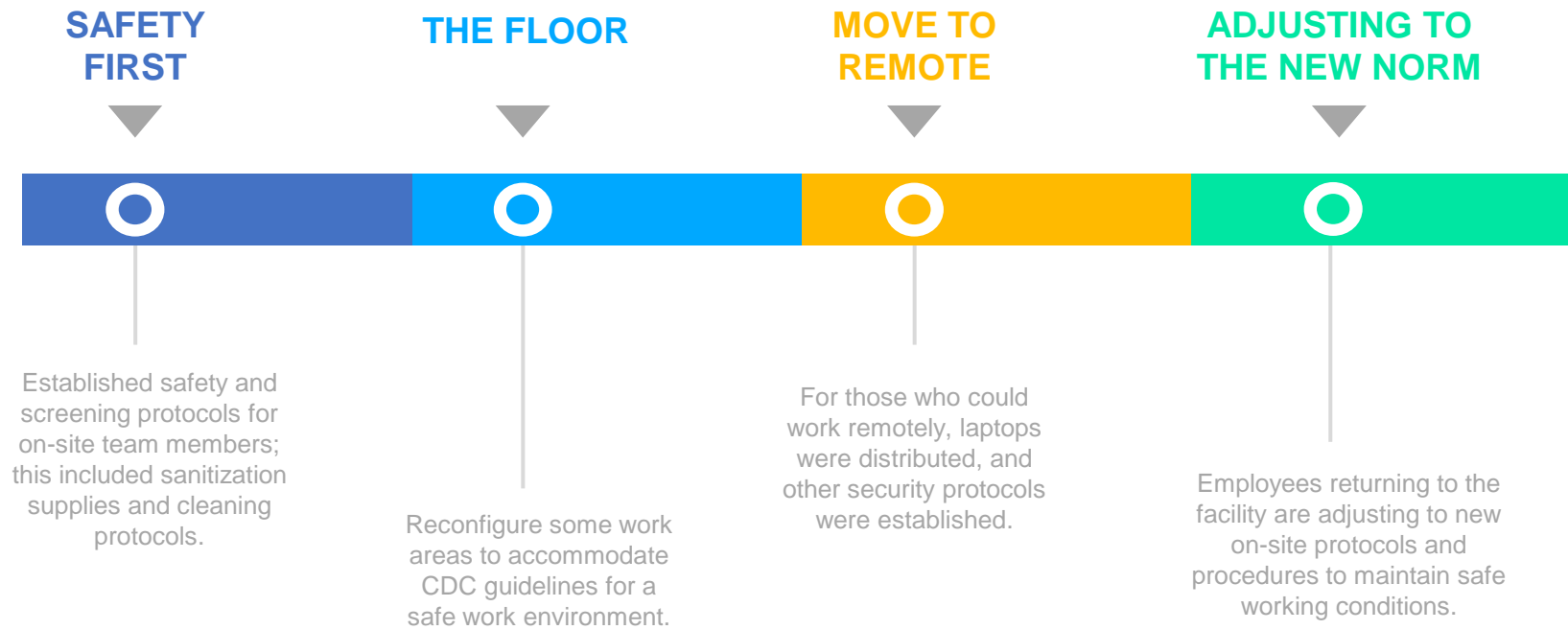
## Sectors Represented\*\*

Animal Welfare (8)  
Arts & Culture (24)  
Environmental (11)  
Health (25)  
Human Services (16)  
International Relief (15)  
Societal Benefit (36)

\* The organizations included in this analysis are those who were fully onboarded by January 1, 2019 and remained a client through the end of 2020.

\*\* This analysis does not include political campaigns or committees.

# COVID-19 IMPACT ON OPERATIONS



# 2020 AT A GLANCE



**6.6%**

**YOY Change  
# of Donations Processed**

- Human Services consistently higher every quarter in 2020.
- For all sectors, Q2 (16%) and Q4 (15%) had the most significant year-over-year change.



**18.9%**

**YOY Change  
\$ of Revenue Processed**

- Revenue was higher every quarter in 2020 compared to 2019.
- Human Services and International Relief sectors had the greatest year-over-year increases.



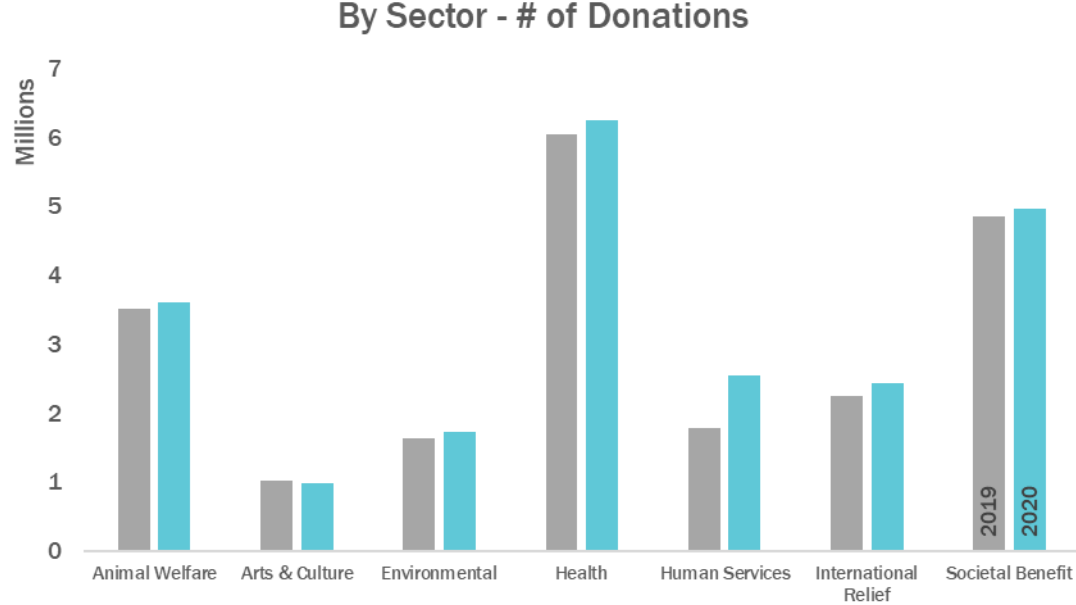
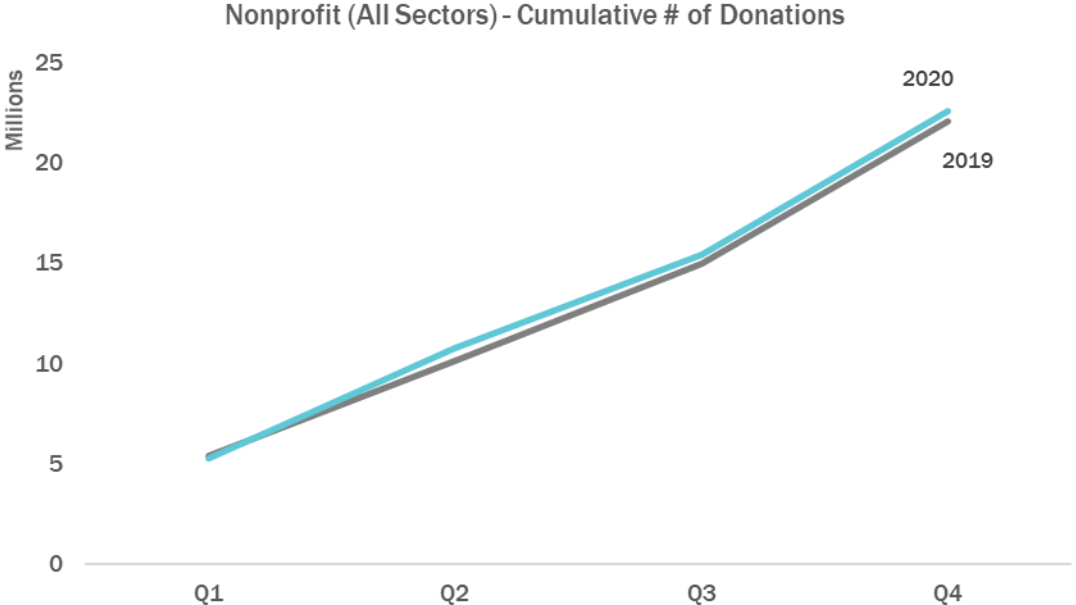
**11.5%**

**YOY Change  
Average Gift**

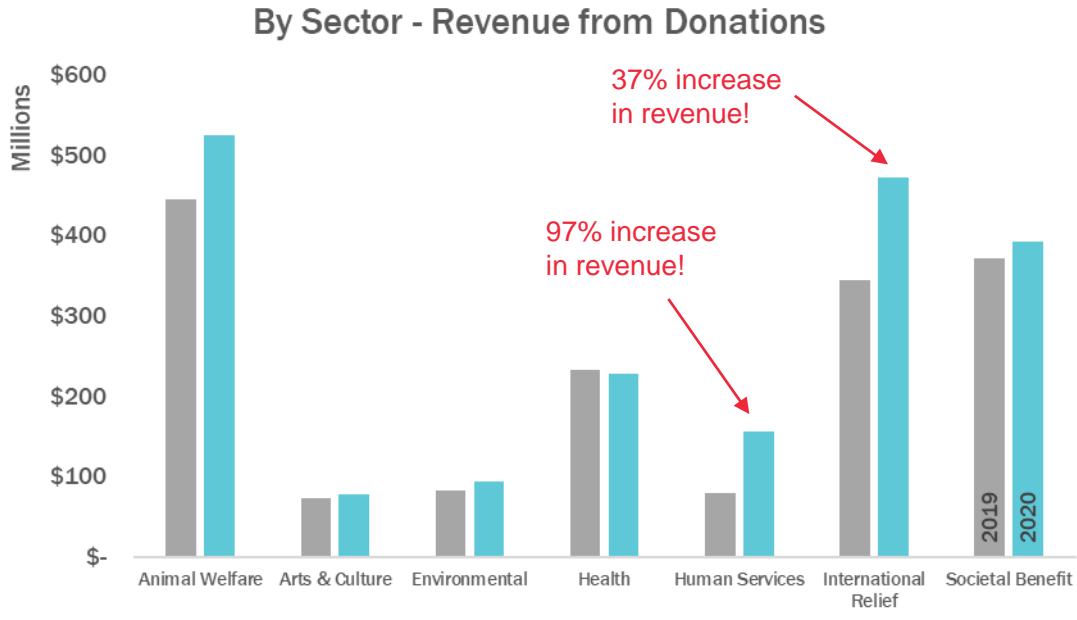
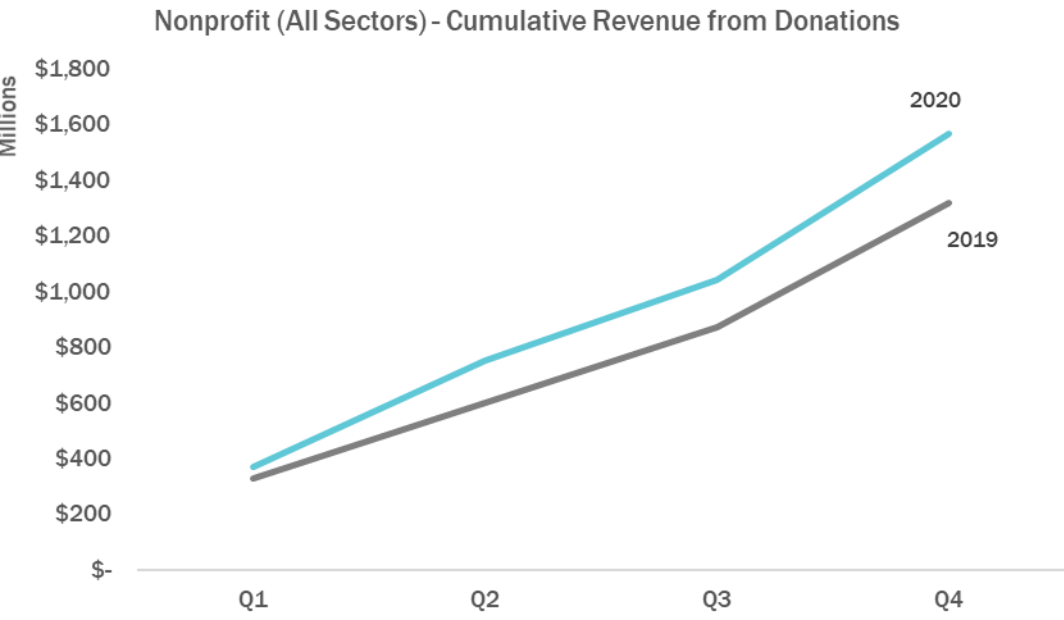
- In the first half of the year, the variance in average gift to 2019 was greater than in the second half of year.
- The Health sector is the only sector where average gift did not increase compared to 2019.



# DONATIONS REMAIN RELATIVELY CONSISTENT

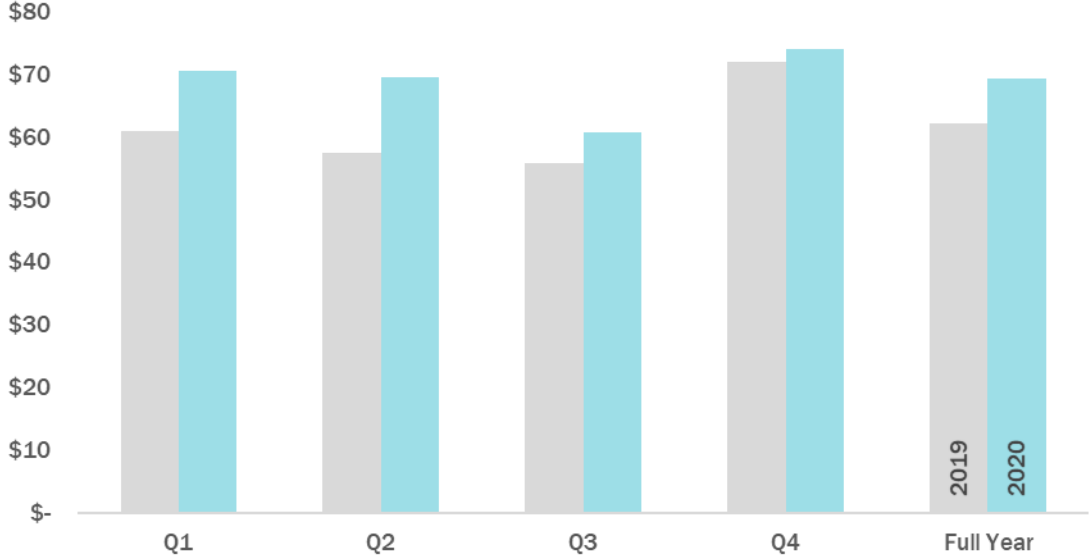


# REVENUE CONTINUED TO INCREASE IN Q3/Q4

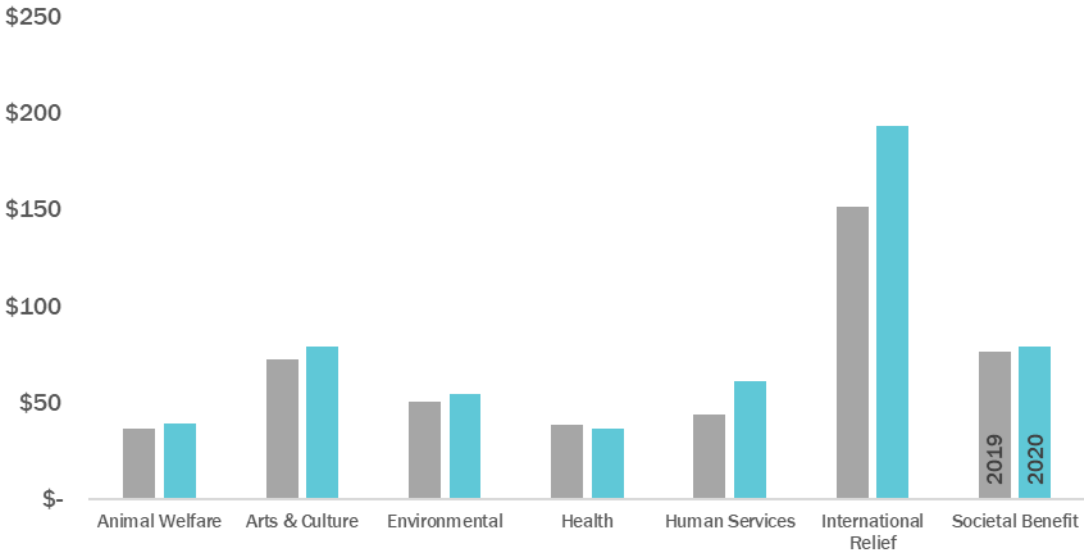


# AVERAGE GIFT DRIVES YEAR-OVER-YEAR INCREASE IN REVENUE

Nonprofit (All Sectors) - Average Gift

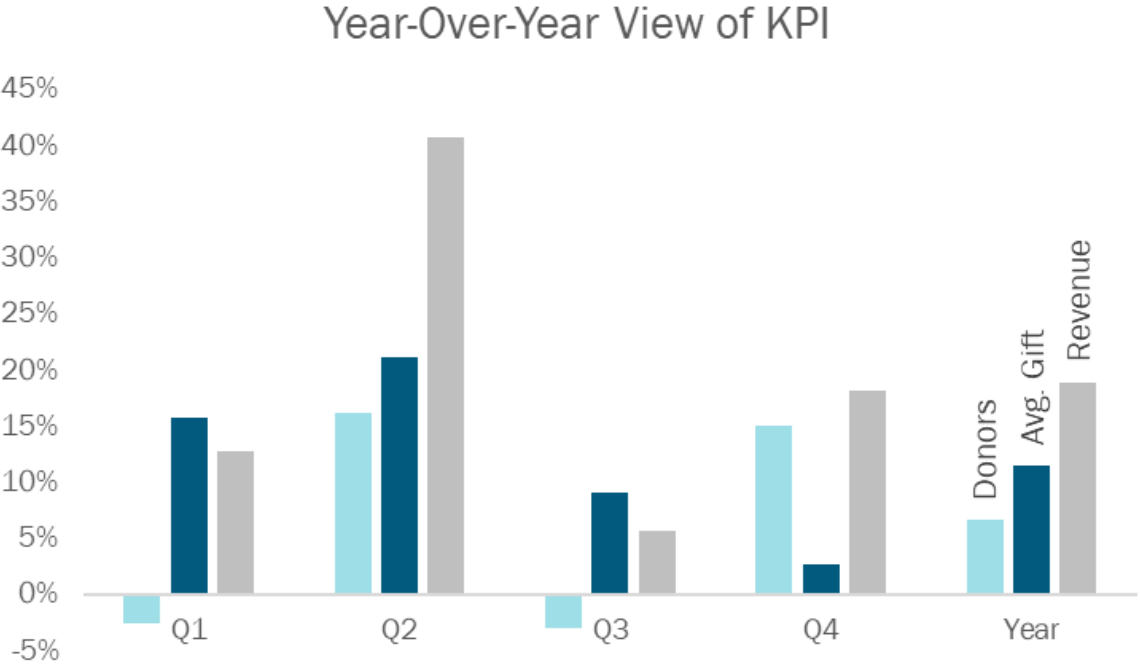


By Sector - Average Gift



11 Source: Merkle Response Management Group, Processing Data

# INCREASE IN DONORS DROVE Q4 REVENUE



<sup>12</sup> Source: Merkle Response Management Group, Processing Data

donorCentrics  
Online Benchmarking Findings

# donorCentrics® ONLINE BENCHMARKING

## Sharing and Learning



Sharing and learning from 18 large national organizations representing a variety of fundraising sectors.



## Data and Analysis

Analysis of giving from a total of 8.5 million donors and a total of \$1 billion in FY2020.

# CHANNELS INCLUDED IN THE ANALYSIS

## Online Channels

E-Mail

Digital Advertising

SMS Marketing

Web Other

## Offline Channels

Direct Mail

Telemarketing

Canvassing

DRTV

How have overall donors and revenue shifted in the last year?



# TOTAL ACTIVE DONORS AND REVENUE INCREASED AT THE MEDIANS IN FY2020

3%

3% increase in the median number of active donors.



7%

7% increase in median revenue.



# DONOR GROWTH BY ONLINE GIVING STATUS

Offline Giving Only

0%

0% change in the median number of active donors giving only Offline Gifts.



Online Giving Only

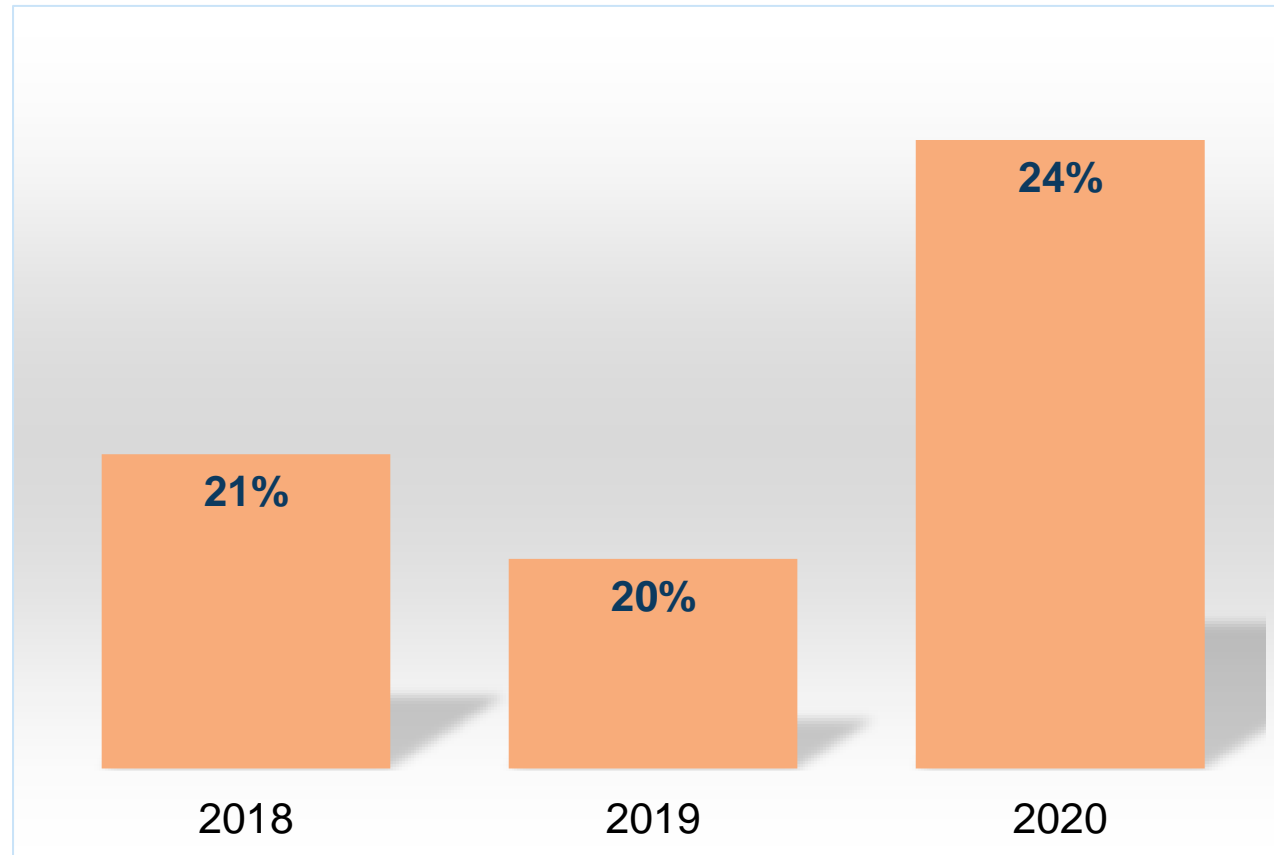
11%

11% increase in median number of active donors giving only Online Gifts.



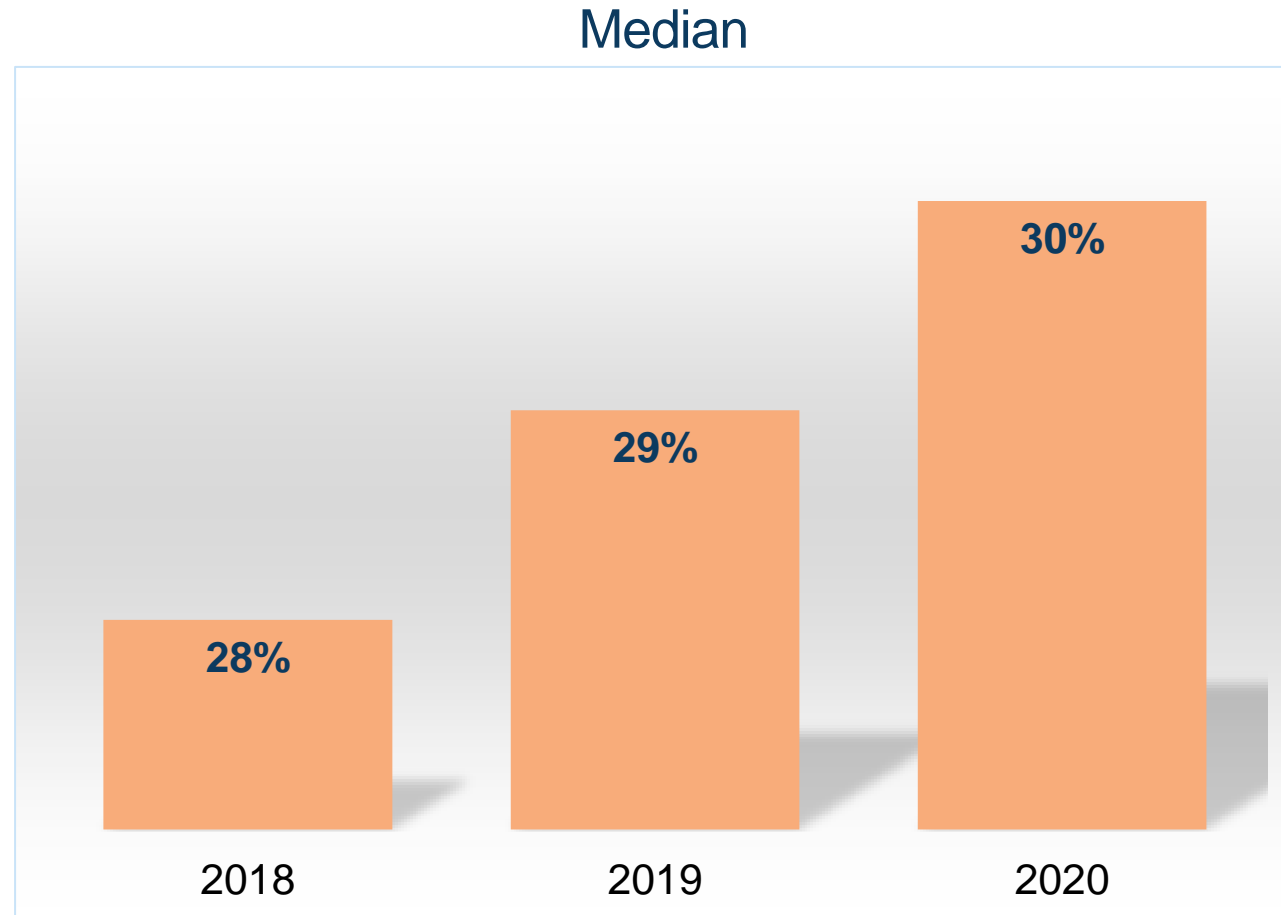
# TREND IN SHARE OF DONORS GIVING ONLINE

Median



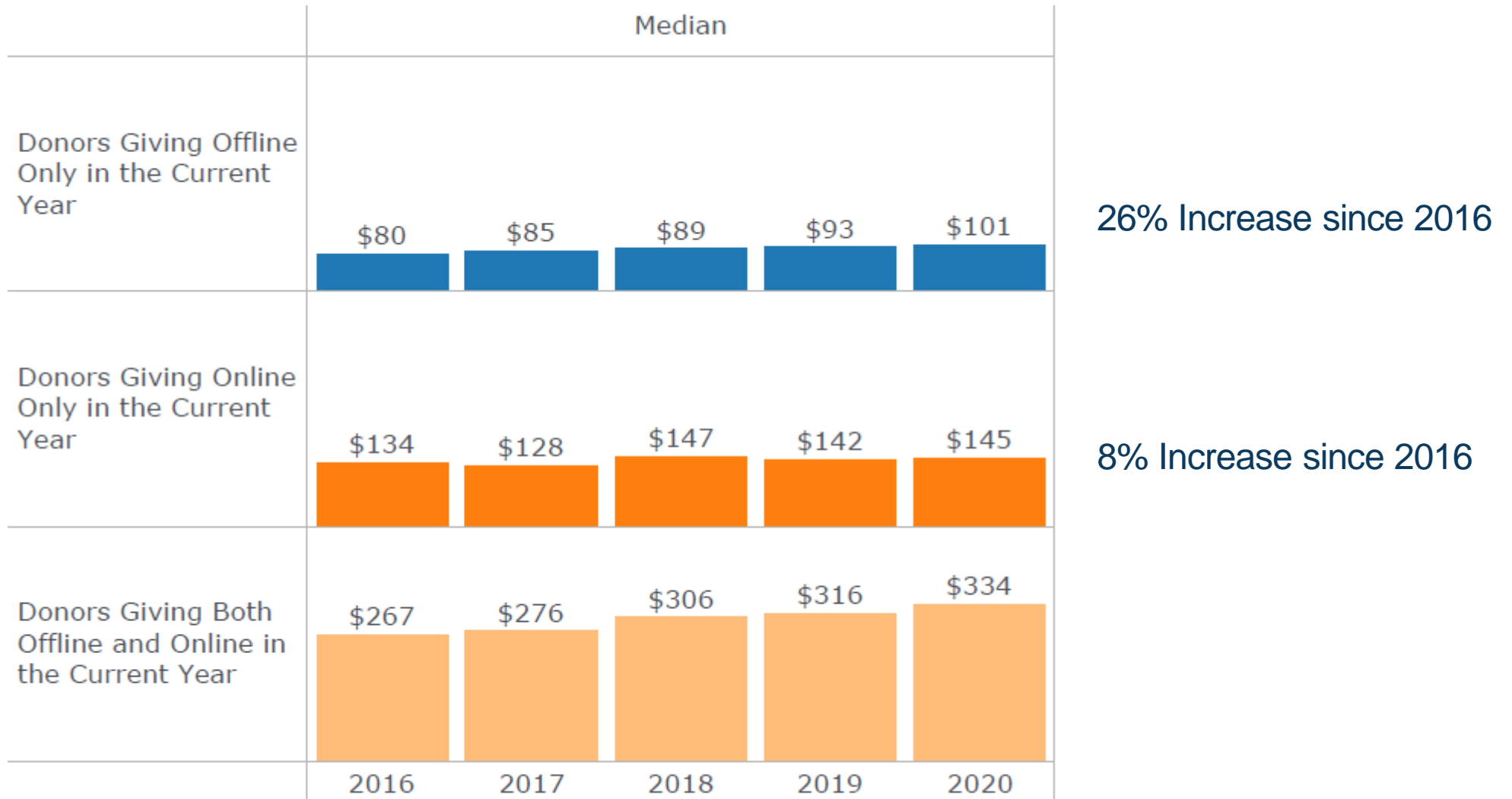
Blackbaud Target Analytics®

# TREND IN SHARE OF REVENUE FROM ONLINE GIFTS



Blackbaud Target Analytics®

# REVENUE PER DONOR TRENDS



# ONLINE DONORS AND RECURRING GIVING

18%

Median Share of  
**Online Donors** Making  
Recurring Gifts in  
2020

\$203

Median Revenue per  
Donor for Recurring  
Donors **Giving Online**  
in 2020



Over the five-year period, online donors making recurring gifts have nearly doubled.

# New Donor Trends

# TOTAL NEW DONORS AND REVENUE INCREASED AT THE MEDIANS IN FY2020

6%

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6% increase in median number of new donors.



16%

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16% increase in median revenue from new donors.





# NEW DONOR GROWTH BY ONLINE GIVING STATUS

Offline Giving Only

7%

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7% increase in median number of new donors giving only **Offline Gifts**.



Online Giving Only

23%

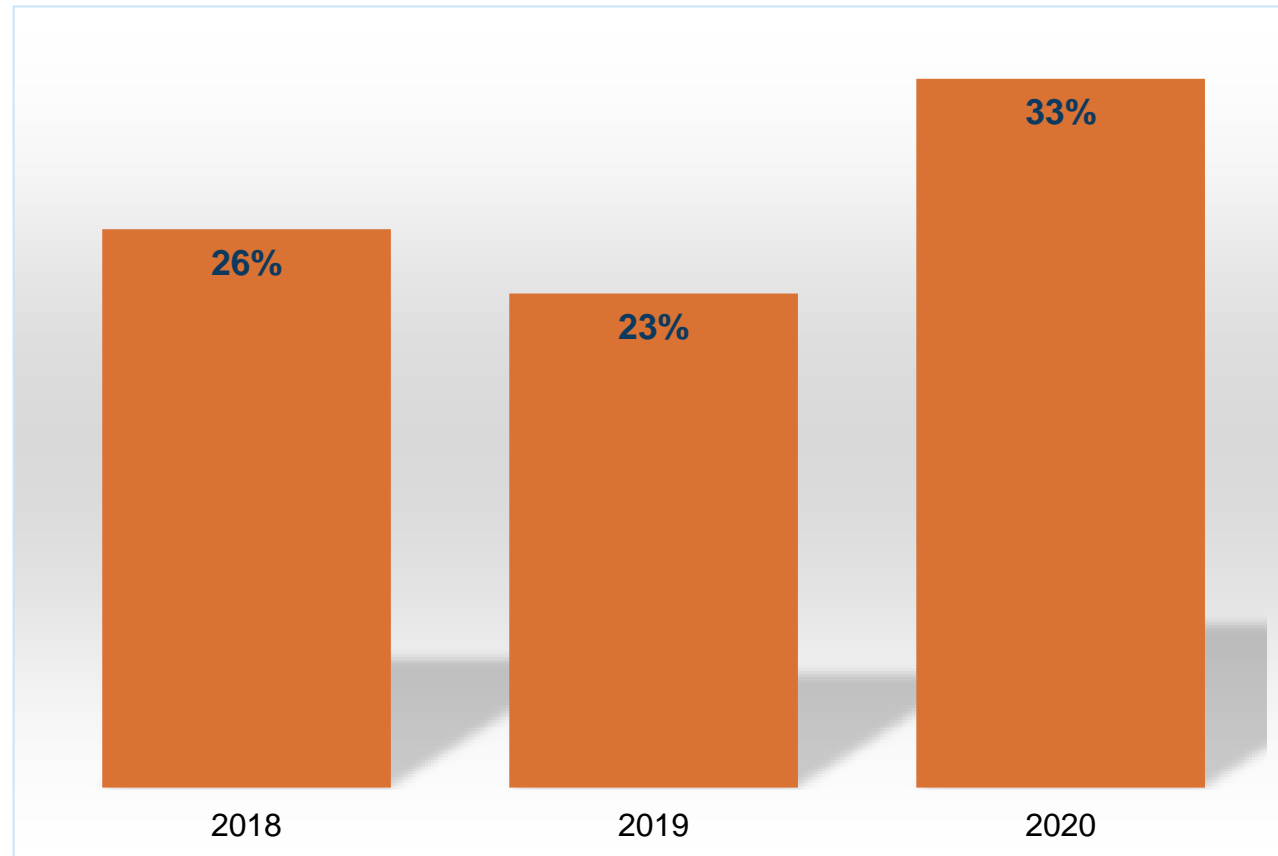
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23% increase in median number of active donors giving only **Online Gifts**.



# TREND IN SHARE OF NEW DONORS GIVING ONLINE

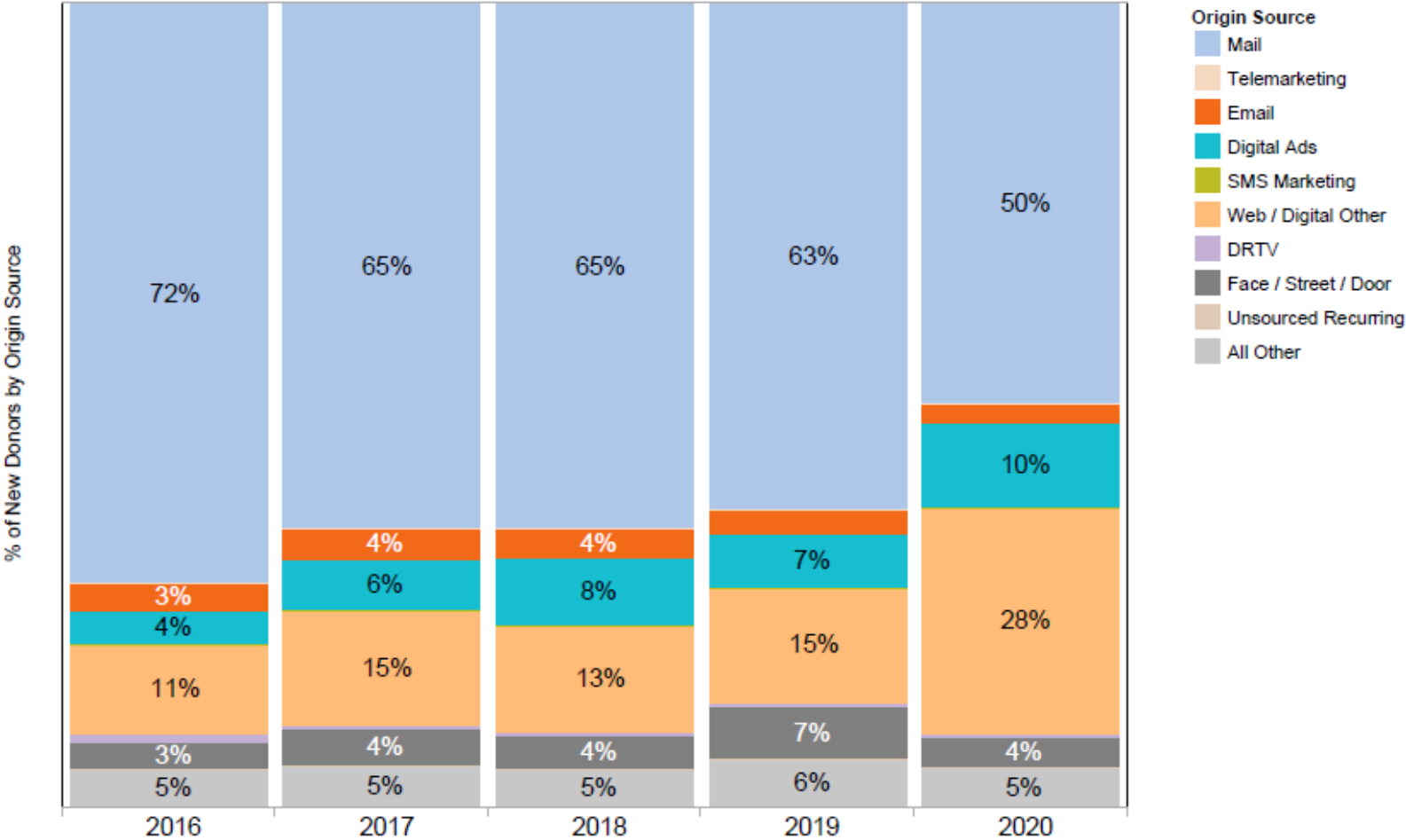
Median



Blackbaud Target Analytics®

# NEW DONORS BY SOURCE

Composite Data



# NEW DONOR AVERAGE GIFT

Offline Giving Only

\$39

Online Giving Only

\$71



**New Donor Online Average Gift 82% Greater than New Offline Donor Average Gift**

# NEW ONLINE DONORS AND RECURRING GIVING

8%

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Median Share of New  
**Online Donors** Making  
Recurring Gifts in  
2020



The share of **ALL** new donors that made a recurring gift in 2020 was 3%.

# What were the top 3 sources for converting single gift donors to recurring donors in 2019?\*

49%

Of all donors that converted from single to recurring did so via **web/digital** sources

20%

Of all donors that converted from single to recurring did so via **telemarketing**

9%

Of all donors that converted from single to recurring did so via **mail**

\*Data from the donorCentrics Sustainer Summit

# NEW DONORS BY AGE AND GIVING CHANNEL

New Offline Donors

7%

60%

New Online Donors

15%

30%

% of Donors Under 35

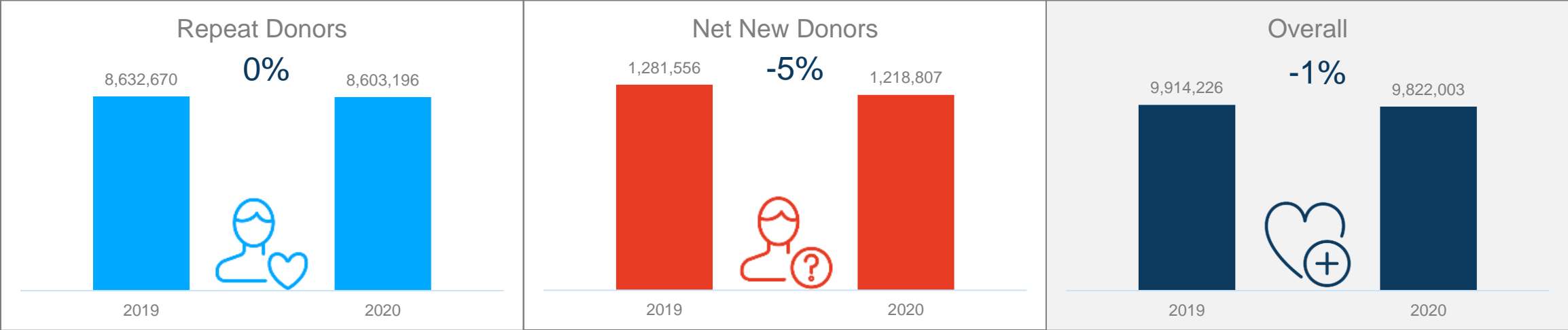
% of Donors 65+

**NET NEW DONORS**  
**DURING COVID**

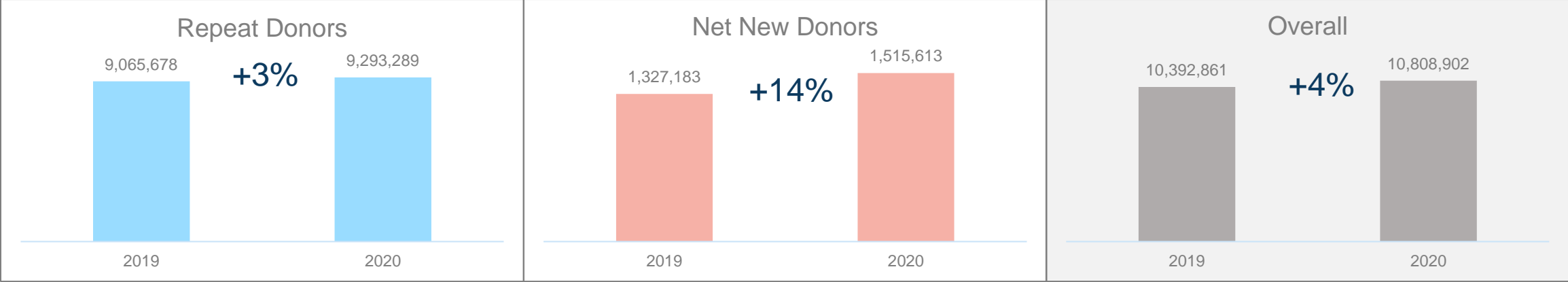


# HOW MANY NET NEW AND REPEAT DONORS WERE THERE FROM MARCH THROUGH AUGUST 2020 AND 2019?

## WITHOUT politically affiliated organizations



## WITH politically affiliated organizations included



# WHAT IS THE CONTRIBUTION OF NET NEW VS REPEAT DONORS?

2020 Variance to 2019

■ Net New Donors ■ Repeat Donors ■ Overall

Gross Revenue

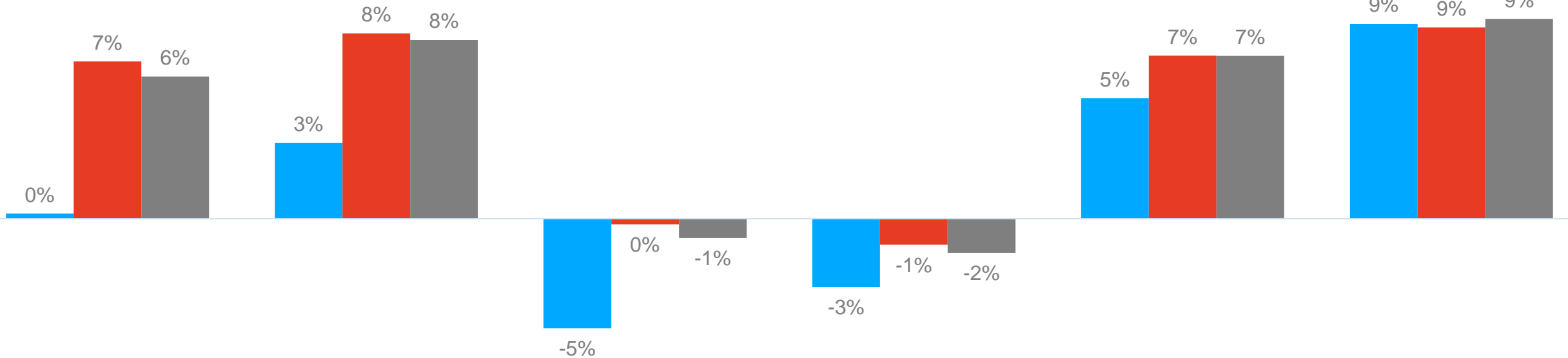
# of Donations

# of Donors

Avg gift

\$/donor

Donation/donor



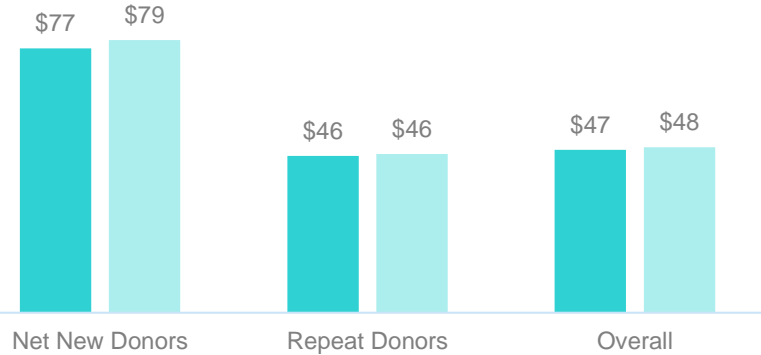
## Highlights:

- Repeat donors are driving the growth in gross revenue with a 7% increase from 2019 to 2020.
- Donation frequency was up for Net New and Repeat Donors.
- Average gift shrunk for Net New and Repeat donors – as well as the combination of the two (Overall).

# WHAT IS CONTRIBUTION OF NET NEW VS. REPEAT DONORS?

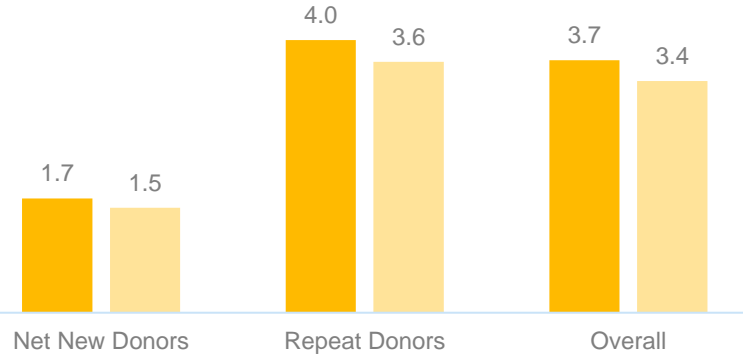
Average Gift

2020 2019



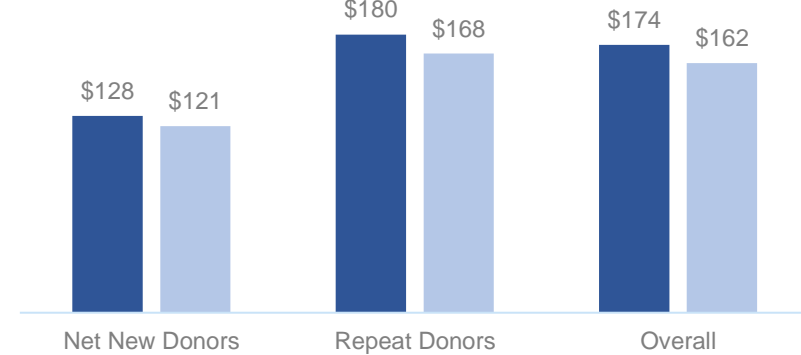
Donations per Donor

2020 2019



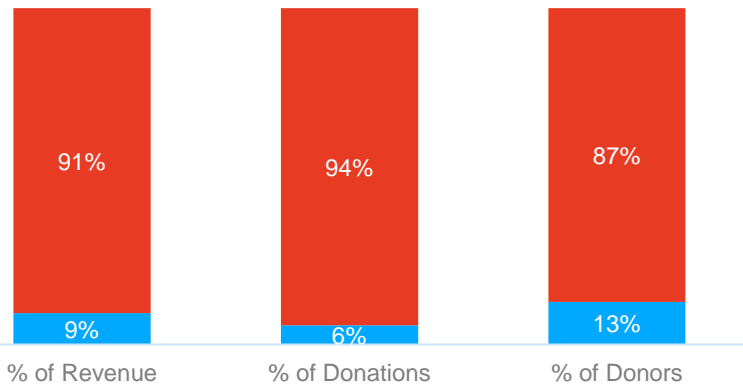
\$/Donor

2020 2019



2020 Donation Activity

Net New Donors Repeat Donors

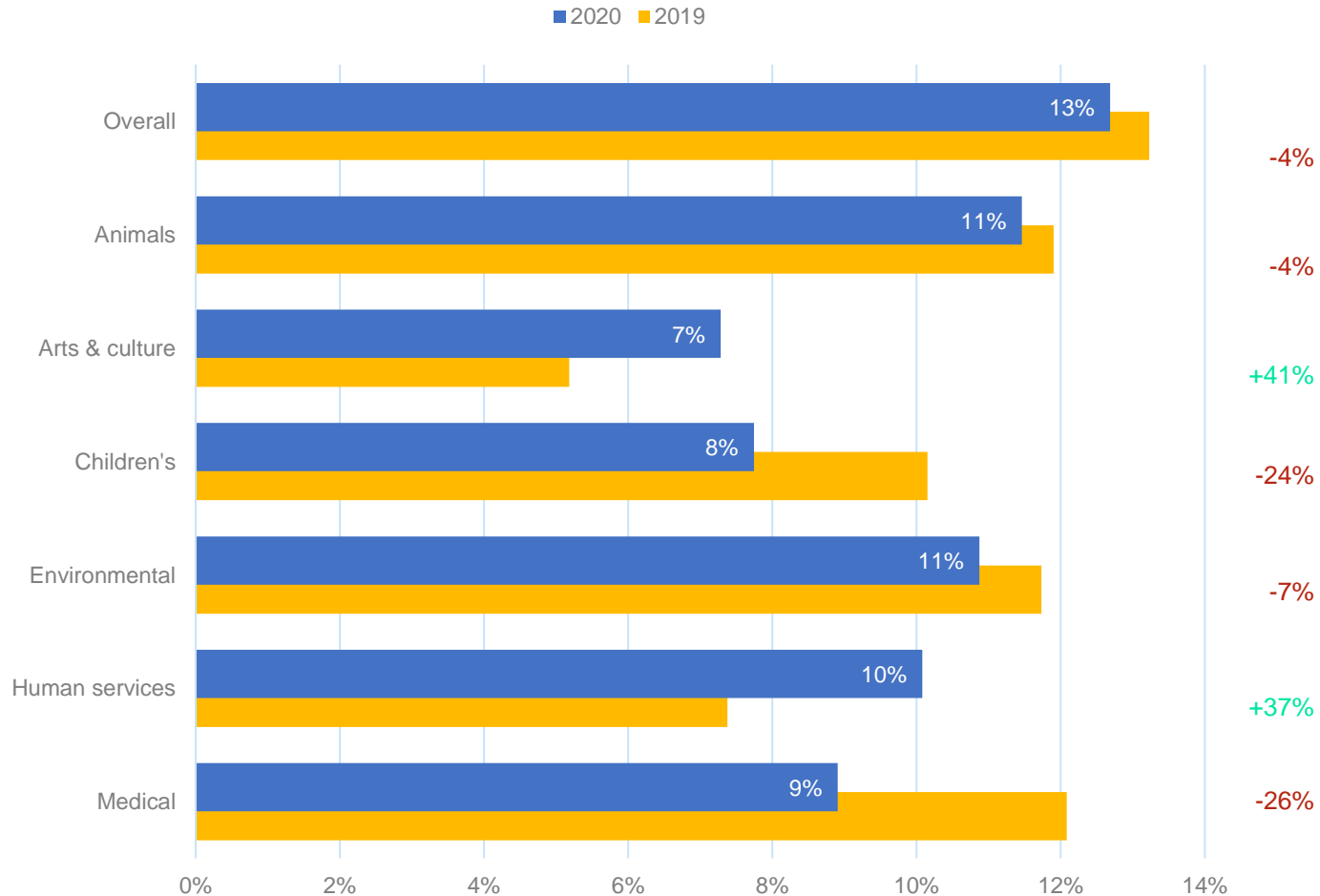


## Highlights:

- Net New donors have a much higher average gift compared to repeat donors.
- Net New donors' donation frequency went up in 2020 as average gift declined.
- Net New donors in 2020 contributed to 9% of gross revenue for nonprofits overall and made up 13% of donors during this time.
  - This was fairly consistent with 2019 trends.

# WHAT SECTORS ARE DRIVING THE GROWTH IN NET NEW DONORS?

Net New Donors: % of 6mo Donor File



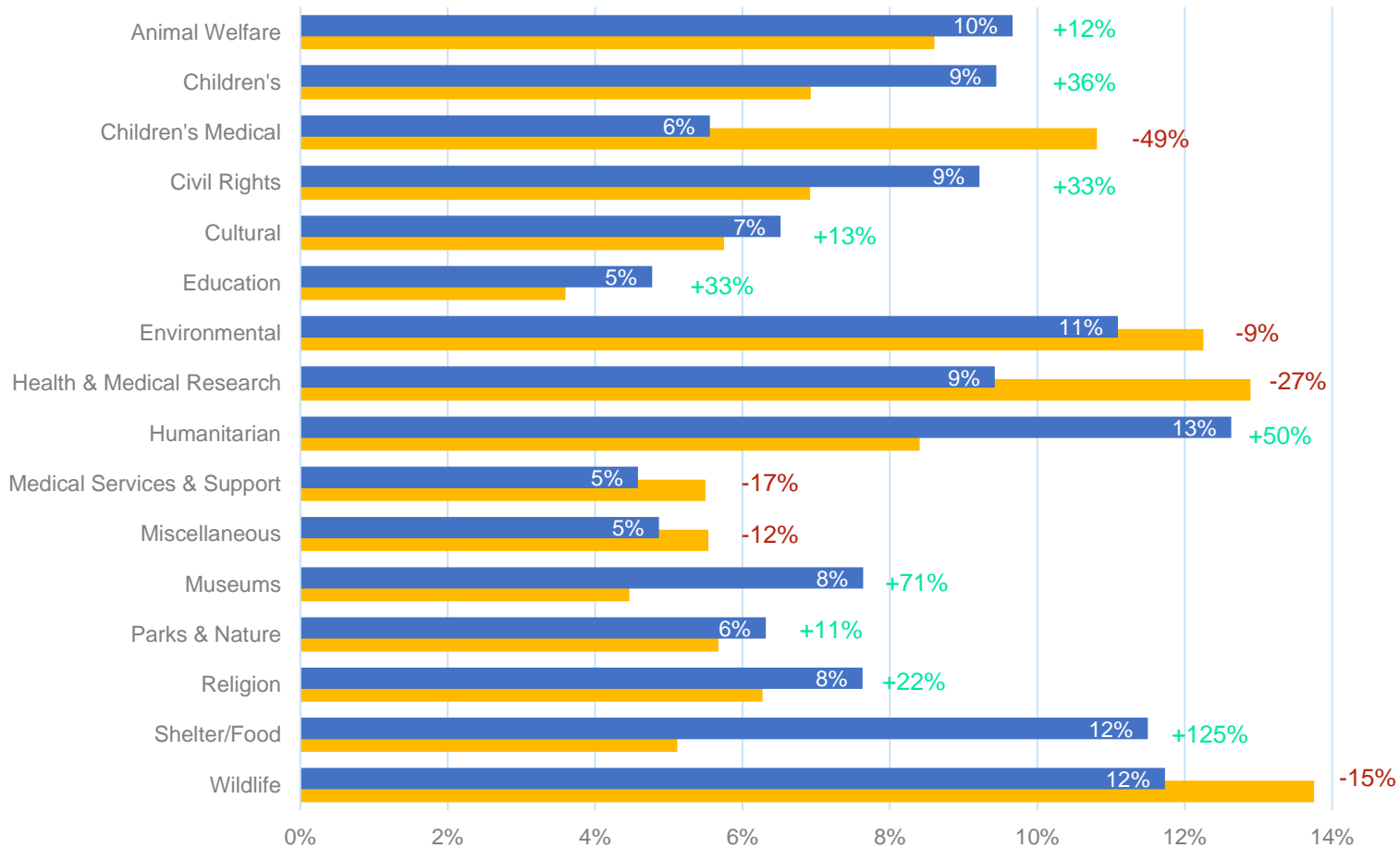
## Highlights:

- Across all nonprofit organizations, 13% of donors in 2020 were New to donating. This was down 4% from the same time in 2019.
- There was a shift in 2020 and two sectors saw double-digit increases – Arts & culture and Human services.
- Children's and Medical causes experienced the reverse with a declining portion of Net New donors on their house file in 2020.

# WHAT SECTORS ARE DRIVING THE GROWTH IN NET NEW DONORS?

Net New Donors: % of 6mo Donor File

■ 2020 ■ 2019

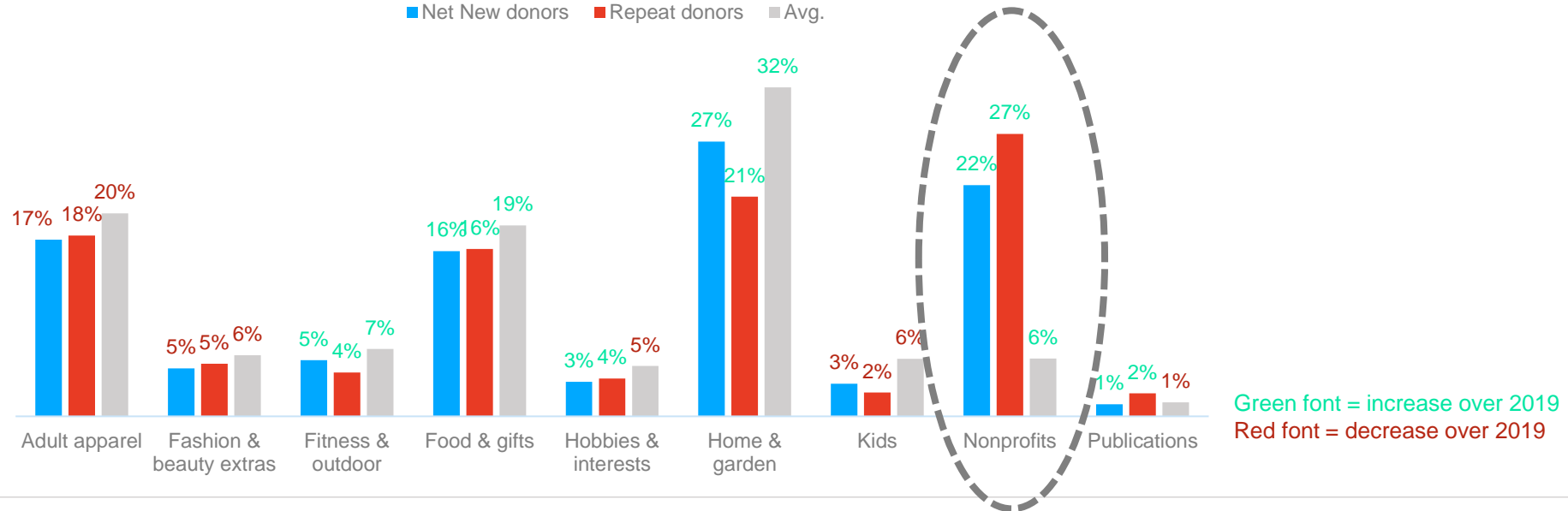


## Highlights:

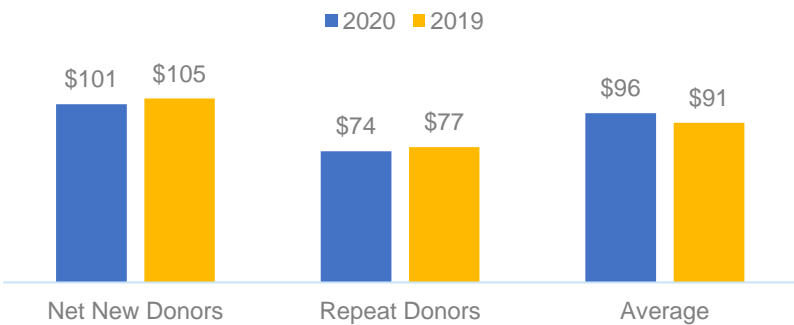
- Shelter/Food organizations increased their proportion of net new donors by 125%!!
- Museums grew by 71%!
- Humanitarian organizations also saw an increase of 50%.
- Medical-related causes have struggled to gain net new donors during this time – as well as Environmental and Wildlife causes, but to a lesser extent.

# 2020 WAS A YEAR OF DISRUPTIONS WITH CONSUMER SPEND PATTERNS SHIFTING MORE THAN EVER SEEN BEFORE. DONORS WERE NO DIFFERENT.

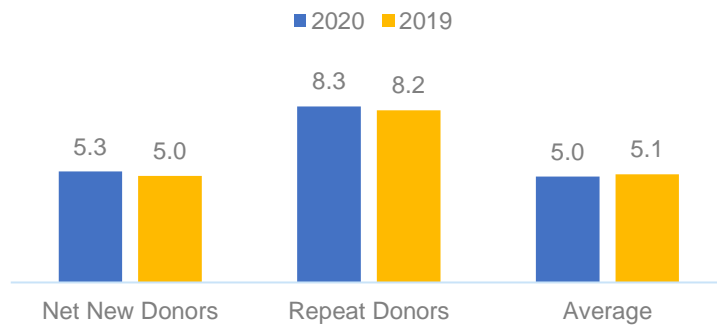
2020 Wallet Share



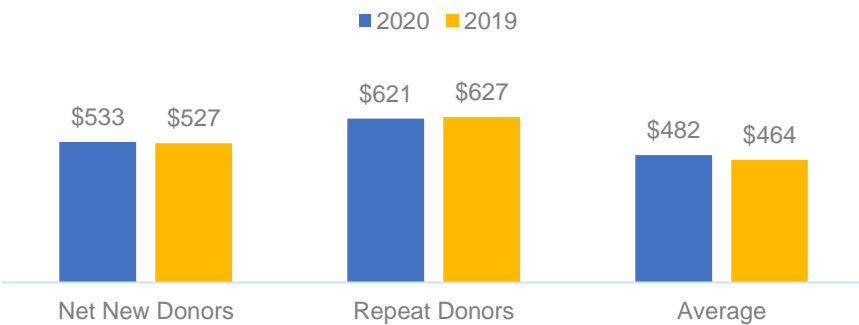
Average Order Value



Transactions per Donor

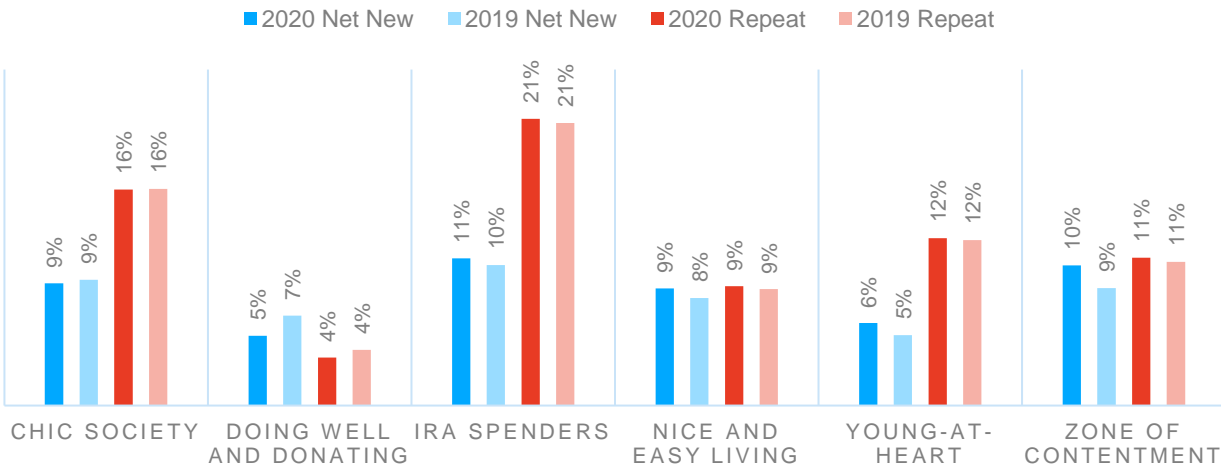


Spend per Donor

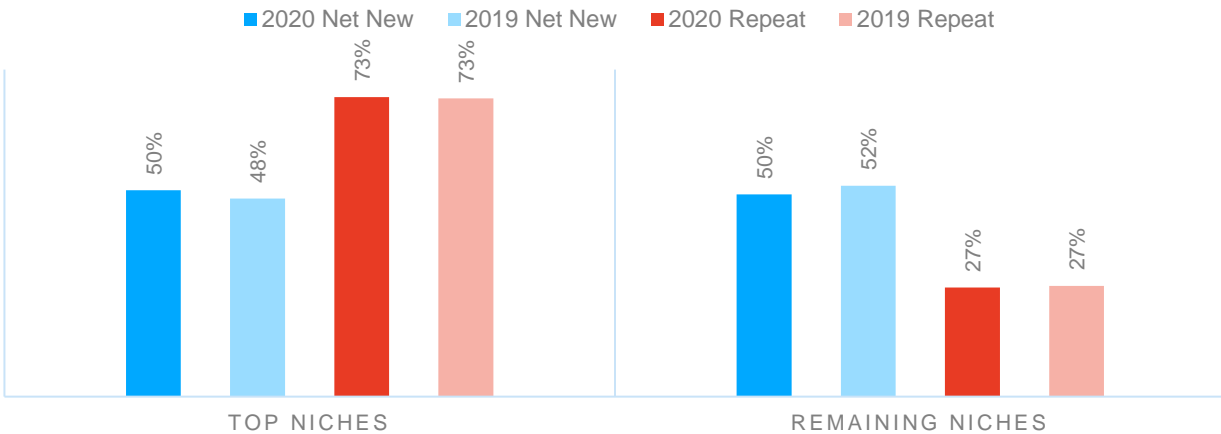


# WHAT ARE THE TOP LIFESTYLES OF THE RECENT DONORS?

## TOP NICHES



## NICHES



### Chic Society

These households lead high-society lives characterized by high amounts of disposable income and an affinity for travel and luxury. They're typically in their late 50s and don't have children. They own high-end vehicles, are active donors and spend via multiple channels across many categories.

**\$204,200**  
average income

**58**  
average age

**14 years**  
average length of residence

**Less likely**  
to have children



### Doing Well and Donating

These families are led by adults in their prime earning years. They're typically homeowners who spend 3x more than the average population and donate to a wide variety of charitable causes. They're career-oriented and enjoy traveling, fitness and investing, and own newer full-size and luxury vehicles.

**\$250,500**  
average income

**46**  
average age

**13 years**  
average length of residence

**Likely**  
to have children



### IRA Spenders

These retirees are longtime homeowners who are unlikely to have children still living with them. They're above-average spenders and favor traditional channels like direct mail, phone and in-store retail over online shopping.

**\$120,700**  
average income

**67**  
average age

**17 years**  
average length of residence

**Less likely**  
to have children



### Nice and Easy Living

These households are generally retired empty-nesters who enjoy spending time with their grandchildren. They're active investors and concentrate their limited spending on home improvement merchants, enjoy domestic travel and stay up-to-date with news and current affairs.

**\$78,000**  
average income

**66**  
average age

**13 years**  
average length of residence

**Less likely**  
to have children



### Young at Heart

These older retirees are well-established homeowners who enjoy spending time with their grandchildren and watching daytime TV. They purchase clothing and other items via direct and phone/mail channels, and are active donors to different causes.

**\$31,800**  
average income

**70**  
average age

**17 years**  
average length of residence

**Less likely**  
to have children



### Zone of Contentment

These empty-nest homeowners are often retired and enjoy spending time with their grandchildren. Their interests include daytime TV, bird feeding, quilting and sewing, and they spend their limited discretionary funds on apparel, personal care and publications.

**\$28,200**  
average income

**68**  
average age

**13 years**  
average length of residence

**Less likely**  
to have children

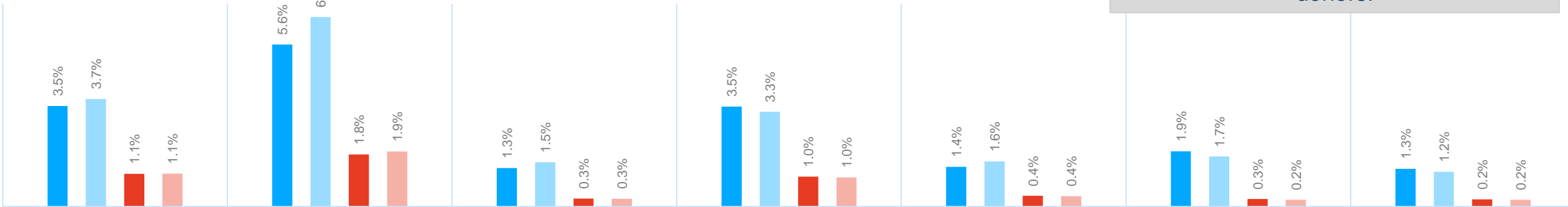
- These are the top niches for the various segments.
- These 6 niches make up nearly three-quarters of the Repeat donors, but around half of the Net New Donors for the last 2 years.

# WHAT ARE THE TOP LIFESTYLES OF THE RECENT DONORS?

NET NEW DONORS ARE 3X+ MORE LIKELY TO BE IN THESE NICHEs THAN REPEAT DONORS

These 7 Niches account for 18-19% of Net New donors and only 5% of Repeat donors.

■ 2020 Net New ■ 2019 Net New ■ 2020 Repeat ■ 2019 Repeat



JUST SAILING ALONG

KIDDIE KASTLES

OODLES OF OFFSPRING:

RESOURCEFUL REALISTS

TIRELESS AND ON THE MOVE

VALUE FOCUSED

WORKING HARD



## Just Sailing Along

These 30-somethings are either working on their degree or climbing the corporate ladder. As they work to establish themselves and build for the future, they're renters and savvy spenders, opting for used vehicles and financial providers with rewards programs.

**\$78,000**  
average income

**35**  
average age

**5 years**  
average length  
of residence

**Less likely**  
to have children



## Kiddie Kastles

These middle-aged professionals are parents and homeowners. The majority of their limited spend goes toward their children, and they value price and convenience as they juggle family and work demands.

**\$83,000**  
average income

**42**  
average age

**10 years**  
average length  
of residence

**Likely**  
to have children



## Oodles of Offspring

This niche contains a mix of renters, homeowners, professional workers and college students who have children. These households spend their limited funds predominantly on apparel, merchandise and learning materials for their children, but also donate to a variety of causes and visit theme parks with their families.

**\$48,300**  
average income

**29**  
average age

**7 years**  
average length  
of residence

**Likely**  
to have children



## Resourceful Realists

These middle-aged households usually don't have children and tend to work in hourly clerical jobs that may come and go. They donate to liberal and cultural causes and enjoy R&B music, fashion, thrifting and the internet.

**\$52,700**  
average income

**44**  
average age

**7 years**  
average length  
of residence

**Less likely**  
to have children



## Tireless and on the Move

These young adults are a mix of students and working professionals less likely to have children. Despite their limited income, they donate to a variety of charitable causes. They enjoy connecting with brands and receiving offers and discounts via social media.

**\$27,900**  
average income

**28**  
average age

**4 years**  
average length  
of residence

**Less likely**  
to have children



## Value Focused

These highly mobile renters usually don't have children and are a mix of college students and working professionals. Their discretionary spend falls significantly below the average. Therefore, they favor discount merchants; they highly value offers, coupons and discounts; and they're very disciplined about their spending overall.

**\$24,400**  
average income

**36**  
average age

**5 years**  
average length  
of residence

**Less likely**  
to have children



## Working Hard

These hardworking households usually have children and rent their homes. They strive to achieve a high social status and enjoy changing brands for the sake of variety and novelty. They're receptive to coupons, offers and discounts.

**\$26,900**  
average income

**40**  
average age

**8 years**  
average length  
of residence

**Likely**  
to have children



# WHAT DOES IT ALL MEAN?

- **Catastrophe = Donations**
- **Catastrophe + Lock-Down = A Shift in Priorities**
- **Future Opportunities**
  - Younger donors showed up. Why?
  - How do we continue to engage these groups v. viewing them as one-off ‘disaster’ donors?
- **38% of new donors were sourced through web/digital channels; for the first time only 50% of new donors were sourced through the mail;**
  - We saw younger, more diverse donors engage through digital channels. How should we harness this trend moving forward?

**THANK  
YOU.**