

Scope Management: By The Numbers





Steven Wales
Chief Revenue Officer
Decideware, Inc.

9 ½ years at Decideware

- Oversee all new business development and program expansion globally
- Advise some of the world's largest advertisers in areas of Agency Spend and Performance

Marketing Procurement for MARS

- Managed creative, digital and advertising production agencies
- Worked across all three Mars divisions (chocolate, food and pet care) throughout North America

2020 ADVERTISING FINANCIAL MANAGEMENT CONFERENCE

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Scope Season

Two Main Reasons for Scope Management

Process Efficiencies



Reduce Scope Creation Cycle Time



Increase Transparency and Set Expectations



Reduce Risk and Increase Compliance

Investment Optimization



Ensure Efficiency of Marketing Budgets



Increase Transparency of All Agency Fees, Staffing and Costs



Ensure Benchmark Alignment on Fees, Staffing, Complexity and More

Two Main Reasons for Scope Management

Process Efficiencies

Reduce Scope
Cycle time by
over 60%

Investment Optimization

Double Digit
Year-on-Year
Optimization

Staff Mix

Aligning staff mix to the work, complexity and brand lifecycle

Up to 30% savings of the overall scope

Deliverables

Negotiating deliverables to benchmark hours and fees

Up to 25% savings of the specific deliverable

Complexity

"Right" source low complexity deliverables

20-30% savings of low complexity spend

FTE Allocation

Cost avoidance for not paying over contractual hours for an FTE across brands, SOW's, etc.

3%-7% savings of the resources allocated costs

10% - 15% Overall Sustainable Year on Year Optimization for Reinvestments into your Brands

Intangible/Soft Savings

Consolidation of non-key personnel head count, increase value of working vs. non-working dollars, fewer hands touch the business, more intra-brand efficiencies

Standardize



The Scope Process, across all brands and agencies, globally



The Deliverables or tactics and their associated attributes



The Agency Resources, by title, department and seniority

Centralize



All Scope Data, for visibility by all key stakeholders



Contractual details for access as needed



Reporting and Analytics, across appropriate regions and BUs

Analyze



Benchmark Fees by hourly rates, fixed fee deliverables and total costs



Overall Staffing for seniority and functional mix alignment



Work Complexity to inform potential optimization and/or decoupling

First Steps



Alignment with Senior Leadership



Alignment between Marketing and Procurement



Alignment between the Business and the Agencies



The Decideware Agency Lifecycle Platform

For more information, please contact:

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Questions
&
First Steps

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